## CI 102 Office Case Study Sample Answers - Q1-2022

Task 1:

- 1. From the Pre-Case Study, Task 1, what is the current year EBM for the DFW Metro area at the Super Sector level? 6.53
- 2. From the Pre-Case Study, Task 1, what do the shift-share results at the super sector level indicate about the competitive advantage for creating financial activities jobs in the Dallas metro area over time? **DFW has a competitive advantage in attracting financial activities jobs.**
- 3. From the Pre-Case Study, Task 2, what is the current market cycle phase for Dallas office properties? **Hypersupply**
- 4. Based upon the current market cycle position, what is the best strategy for Horizon Finance to negotiate a lease term and lease options? Why? Shorter-term lease strategy is preferable because rents are expected to trend downward until the market cycle begins the recovery phase.

Task 2:

1. Which census tract has the highest concentration of combined demographics that match Horizon's ideal new hires? 480850305.11

## Task 3:

- 1. Which office submarket contains the census tract with the highest concentration of combined demographics from Task 10-2? Plano/Allen
- 2. On the Business Summary worksheet by NAICS code (Page 2, Line 93), how many total employees work in the targeted submarket in the Finance & Insurance sector? **23,519**

Task 4:

- 1. How many total RSF are currently in the office submarket inventory? 33,886,000
- 2. What is the current vacancy rate office in the submarket? **25.1%**
- 3. What is the amount of new RSF of supply being added in the next 12-months? 409,000
- 4. What is the average asking rental rate per RSF in the submarket? \$29.32

Task 5:

- 1. What is the current occupancy rate? (Gap Analysis Tab Line 11) 74.9%
- 2. What is the forecast occupancy rate? (Gap Analysis Tab Line 19) 76.0%
- 3. What is the forecast annual absorption in RSF? (Gap Analysis Tab Line 23) 689,076
- 4. What is the forecast stabilization date? (Gap Analysis Tab Line 25) July 2025
- 5. Based upon your gap analysis of this submarket, what does the occupancy rate, annual absorption, and stabilization date forecasts impact the recommended lease terms for Horizon? Shorter-term lease strategy is preferable because rents are expected to remain lower until the market cycle begins to restabilize.

Task 6:

- 1. Based upon the Competitive Analysis Worksheet rating, what is the recommended office property? Gateway at Legacy
- 2. What were the highest weighted location analysis criteria used for making this recommendation? **Refer to competitive analysis sample solution**
- 3. What were the highest weighted building analysis criteria used for making this recommendation? **Refer to competitive analysis sample solution**
- 4. What is the typical floorplate size (RSF) for the recommended office property? 26,988
- 5. What is the asking net rent per RSF per year for the recommended office property? **\$32.00**
- 6. What is are the operating expenses per RSF for the recommended office property? **\$13.65**

## Task 7:

- 1. What lease term was used in the analysis (Lease Financial Analysis worksheet Lease Input tab Line 1)? **5-Years**
- 2. What is the Average Annual Effective Rent amount (Lease Financial Analysis worksheet Occupancy Costs tab Line 26)? **\$1,205,908**

## Task 8:

- 1. What office submarket best meets your client's demographic criteria? How did you make this determination? Plano/Allen submarket based upon highest concentration of client's targeted employee demographic criteria.
- 2. Which property best matches your client's building criteria? What information did you use to make this recommendation? Gateway at Legacy, using the competitive analysis worksheet.
- 3. What is your client's estimated average annual effective rent for the recommended property? **\$1,205,908**
- 4. What additional lease terms and negotiating strategy would you recommend to your client before finalizing a lease for the recommended property? In additional to negotiating the rental rate, annual rent steps, free rent, tenant improvement allowance, and free parking, lease options to expand, contract, and renew need to be negotiated.